



**SAN MIGUEL FOOD AND BEVERAGE, INC.
AND ITS FOOD DIVISION**

CHARTER OF INTERNAL AUDIT

PURPOSE

It is the policy of San Miguel Food and Beverage, Inc., formerly San Miguel Pure Foods Company Inc. ("SMFB" or the "Company"), to maintain an internal audit function for SMFB and its Food Division subsidiaries (hereinafter collectively, "San Miguel Foods", and the internal audit function, "San Miguel Foods Audit"), to provide the Board of Directors and management with independent, risk-based, and objective assurance and advisory services designed to add value and improve the operations of San Miguel Foods.

Standards of Professional Practice

San Miguel Foods Audit will govern itself by adherence to the mandatory elements of The Institute of Internal Auditors' (IIA) International Professional Practices Framework, consisting of the Global Internal Audit Standards (the "Standards"), and the Topical Requirements designed to enhance the consistency and quality of internal audit services. The IIA's Global Guidance that provides detailed approaches to support the Standards will also be adhered to as applicable to guide the internal audit function. In addition, San Miguel Foods Audit will adhere to SMFB's relevant policies and procedures and the internal audit function's standard operating procedures manual.¹

MANDATE

Authority

San Miguel Foods Audit, with strict accountability for confidentiality and safeguarding records and information, is authorized and granted full, free, and unrestricted access to any and all of San Miguel Foods' records, physical properties, and personnel pertinent to carrying out any engagement. San Miguel Foods Audit will also have free and unrestricted access to the Board of Directors.

¹ The terms "Topical Requirements" and "Global Guidance" have the meanings given them in the Standards.

Independence, Objectivity and Reporting Relationships

San Miguel Foods Audit will remain free from interference on matters of audit selection, scope, procedures, frequency, timing, or report content to permit maintenance of a necessary independent and objective mental attitude.

Internal auditors will have no direct operational responsibility or authority over any of the activities audited. Accordingly, they will not implement internal controls, develop procedures, install systems, prepare records, or engage in any other activity that may impair the internal auditor's judgment, including:

- Assessing specific operations for which they had responsibility within the previous year;
- Performing operational duties for San Miguel Foods;
- Initiating or approving transactions external to the internal audit function;
- Directing the activities of any employee of San Miguel Foods, who is not employed by the internal audit function, except to the extent that such employees have been appropriately assigned to internal audit teams or to assist internal auditors.

Internal auditors will:

- Disclose impairments of independence or objectivity, in fact or appearance, to appropriate parties and at least annually, such as but not limited to the San Miguel Foods Audit Head, Board of Directors, and management;
- Exhibit professional objectivity in gathering, evaluating, and communicating information;
- Make balanced assessments of all available and relevant facts and circumstances;
- Take necessary precautions to avoid conflicts of interest, bias, and undue influence.

Internal auditors will exhibit the highest level of professional objectivity in gathering, evaluating, and communicating information about the activity or process being examined. Internal auditors will make a balanced assessment of all the relevant circumstances and not be unduly influenced by their own interests or by others in forming judgments.

Internal auditors report to the San Miguel Foods Audit Head, who will report functionally to the SMFB Audit Committee, and administratively to the Company's Chief Operating Officer for Food.

The San Miguel Foods Audit Head will confirm to the SMFB Board of Directors, at least annually, the organizational independence of the internal audit function.

SAN MIGUEL FOODS AUDIT HEAD ROLES AND RESPONSIBILITIES

Ethics and Professionalism

The San Miguel Foods Audit Head will ensure that internal auditors:

- Conform with the Global Internal Audit Standards, including the principles of Ethics and Professionalism: integrity, objectivity, competency, due professional care, and confidentiality;
- Assist in the promotion of an ethics-based and law-abiding culture in the organization, and as such report behavior within the organization that is inconsistent with its law compliance and ethical expectations, as described in applicable policies and procedures;
- Possess sufficient knowledge, skills, experience and professional certifications to meet the requirements of this Charter.

Managing the Internal Audit Function

At least annually, the San Miguel Foods Audit Head will submit to San Miguel Foods Senior Management ("Senior Management") and the Audit Committee, which Committee shall endorse to the Board of Directors an internal audit plan for review and approval. The internal audit plan will consist of a work schedule as well as budget and resource requirements for the next year.

The internal audit plan will be developed based on prioritization of the audit universe using a risk-based methodology, including input of Senior Management and the Board of Directors. The San Miguel Foods Audit Head will review and adjust the plan, as necessary, in response to changes in San Miguel Foods' business, risks, operations, programs, systems and controls. Any significant deviation from the approved audit plan will be communicated to Senior Management and the Audit Committee through periodic activity reports.

A written report will be prepared and issued by the San Miguel Foods Audit Head following the conclusion of each internal audit engagement and will be distributed as appropriate. Significant internal audit results will also be communicated to the Audit Committee.

San Miguel Foods Audit will be responsible for appropriate follow-up on the resolution of audit findings and/or the implementation of recommendations. All significant findings will remain in an open issues file until cleared.

Communication with the Board of Directors and Senior Management

The San Miguel Foods Audit Head will periodically report to Senior Management and the Audit Committee regarding:

- The internal audit function's mandate
- The internal audit plan and performance relative to its plan
- Internal audit budget and resource requirements
- Significant revisions to the internal audit plan and budget
- Potential impairments to independence, including relevant disclosures, as applicable

- Significant risk exposures and control issues, including fraud risks, governance issues, and other matters needed or requested by Senior Management and/or the Board of Directors
- Results of assurance and advisory services
- Management's responses to risk that the internal audit function determines may be unacceptable or acceptance of a risk that is beyond the Company's risk appetite
- Results from the quality assurance and improvement program, which include the internal audit function's conformance with the Global Internal Audit Standards

Quality Assurance and Improvement Program

San Miguel Foods Audit will maintain a quality assurance and improvement program that covers all aspects of the internal audit function. The program will include an evaluation of the internal audit function's conformance with the Global Internal Audit Standards. The program also assesses the efficiency and effectiveness of the internal audit function and identifies opportunities for improvement.

The San Miguel Foods Audit Head will communicate to Senior Management and the Audit Committee on the internal audit function's quality assurance and improvement program, including results of internal assessments (ongoing monitoring and periodic self-assessments), and external assessments conducted at least once every five years by a qualified, independent assessor or assessment team.

SCOPE AND TYPES OF INTERNAL AUDIT SERVICES

The scope of internal auditing encompasses, but is not limited to, the examination and evaluation of the adequacy and effectiveness of the organization's governance, risk management, and internal controls as well as the quality of performance in carrying out assigned responsibilities to achieve the organization's stated goals and objectives. This includes:

- Evaluating the reliability and integrity of information and the means used to identify, measure, classify, and report such information;
- Evaluating the systems established to ensure compliance with those policies, plans, procedures, laws, and regulations, which could have a significant impact on the organization;
- Evaluating the means of safeguarding assets and, as appropriate, verifying the existence of such assets, including the effectiveness and efficiency with which resources are employed;
- Evaluating operations or programs to ascertain whether results are consistent with established objectives and goals, and whether the operations or programs are being carried out as planned;
- Monitoring and evaluating the effectiveness of the organization's risk management and governance processes;
- Performing advisory services related to governance, risk management and control as appropriate for the organization;
- Assisting in, or independently carrying out, validation of suspected fraudulent activities within

the company and notifying management and the Audit Committee of the results;

- Considering the scope of work of the external auditors, regulators, and/or internal company functions, as appropriate, for the purpose of providing optimal audit coverage at a reasonable overall cost;
- Evaluating specific operations at the request of the Board of Directors or management, as appropriate.

Approved by the Board of Directors at its meeting on March 5, 2025.

JOHANNA DOMINIQUE G. ESTEBAN
San Miguel Foods Audit Head

EMMANUEL B. MACALALAG *Angbt*
Chief Operating Officer – Food Division

CIRILO P. NOEL
Chairman, Audit Committee / Independent Director

JOHN PAUL L. ANG
President and Chief Executive Officer